



# TITAN

A Crowley Company

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September 19, 2007

To:  
Prime Minister Dr. Manmohan Singh  
The Prime Minister's Office  
South Block, Raisina Hill  
New Delhi

Re: "Judgement for Dismantling of the BLUE LADY and "irreversibility""

Dear Mr. Prime Minister,

I am the Vice President & General Manager of Titan Salvage. We are a division of Crowley Maritime Corporation. Titan is a dedicated global marine salvage and wreck removal company, which derives all of its revenues from this type of work.

We respectfully request the Prime Minister's Office to review the Supreme Courts conclusion in regards to the situation faced with the apparent beaching of the famous ocean liner SS Norway (ex-SS France and now Blue Lady) and subsequent ruling made to break the vessel.

We understand that the primary reason the court has ruled in favor of breaking the vessel, in its current position, is because there is a belief that the vessel can not be removed from where it now rests. This is not the case. We have the capability and expertise to refloat the vessel.

Please allow us to present to the Prime Minister and India's Court our credentials, history and experience that there is actually very high probability that the BLUE LADY is not at all in an "irreversible" position, as the esteemed Court has found.

Our company, Titan Salvage, is one of the largest and most respected salvage companies operating. We do work on a world-wide basis from our offices and salvage depots in Florida, USA, Newhaven, UK and Singapore. Some of our recent accomplishments include refloating of the 900' fully laden container vessel, APL Panama, refloating of the 52,000 dwt container vessel Maersk Diadema, refloating of the loaded petroleum tanker Baltic Kaptain, and many others.

Our parent company Crowley, operates nearly 300 vessel, including ocean-going towing tugs. Some of the significant tows completed include, the aircraft carrier Oriskany from California to Texas, around South America, the battleship USS New Jersey from the east coast of the US to the west coast of the US, via the Panama Canal, and the semi-submersible drilling platform SSDC from Alaska to Russia. These are just a few of many.

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