

There are several methodologies that could be applied to the refloating efforts of the SS Norway. These include lightening the vessel of weight, providing external lifting forces via airbags, cranes or sheerlegs, dredging around the vessel with a dredge or airlift, the use of tugs to pull the vessel free, or if needed the use of linear hydraulic pullers. As the vessel was towed to its current position and not driven aground under the vessels own power, we believe that a one or a combination of the above mentioned methods will remove the vessel. It would require a proper survey of the vessel and surrounding area to determine the ground reaction required to overcome in refloating the vessel.

Titan Salvage is qualified and if so desired, can perform an independent inspection of the vessel and area. From this we can develop an operational plan to refloat and remove the vessel from its current position. This plan can be submitted to your office and Court to take the Blue Lady to location ordered by the Court as was outlined in the Courts ruling of 6 September.

Additional information on Titan and Crowley can be found on our respective websites, [www.TitanSalvage.com](http://www.TitanSalvage.com) and [www.Crowley.com](http://www.Crowley.com). You will also find a summary of previous jobs and some of our equipment. In addition, we can provide references if needed.

We hope that the court will consider this letter, when making there final decision. Please feel free to contact us at 001 954 205 2574.

Respectfully,



Allen Todd Busch  
Vice President & General Manager  
Titan Salvage  
A Crowley Company